

Strategic Partnership: Alliance4Tech

ARTICLES OF ASSOCIATION

The strategic partnership Alliance4Tech is a private, not-for-profit Association incorporated under French law.

The Registered Office of the strategic partnership Alliance4Tech is:

CentraleSupélec
Plateau du Moulon
3, rue Joliot-Curie
91192 Gif-sur-Yvette cedex
France

Preamble

The context of Education and Research has rapidly been changing in the past 10 years. The expatriation of EU R&D, the growing demand for International studies, the international competition and attractiveness and the development of multi-disciplinary curricula are the main aspects of these changes. For the past few years the mentioned Universities have been thinking independently to tackle these challenges and, in order to prepare the future, to respond with a significant step beyond the current Associations and networks traditional offer.

Based on a long history of cooperation, Ecole Centrale Paris, together with its new peer-partner Supélec, ([CentraleSupélec]), Politecnico di Milano ([Politecnico]), Technische Universitat Berlin ([TU Berlin]) and University College London, acting through its Faculty of Engineering, ([UCL]) have decided to build a more powerful and strategic alliance ([the Alliance]) to offer an attractive European alternative within the Higher Education global area.

Hence these Universities express their will to empower a restricted group of European Technical Universities, with a very serious involvement and motivation, to develop new approaches and programmes of excellence, highly attractive, innovative and cost effective, addressing the corporate needs for the global market.

Article 1: Name and Registered Office

In accordance with the French law-1901 Association and the present articles of Association, the here-above-named higher education Institutions have agreed to set up a non-profit making Association.

The name of the Association is "**Alliance4Tech**", abbreviated to "**A4T**" and can be used as stand-alone brand but also as composite brand by adding any of the member Institutional name or its abbreviation, as for example, but not limited to, "**Alliance4Tech [name/abbreviate]**" or "**A4T [name/abbreviate]**" or "**[name/abbreviate]4Tech**" (ex: A4T Politecnico di Milano; A4T CentraleSupélec; Alliance4Tech TUB; UCL4Tech;...).

The registered office of the Association thus founded is located at the following address:

CentraleSupélec
Plateau du Moulon
3, rue Joliot-Curie
91192 Gif-sur-Yvette cedex
France

The name, the abbreviation of the name and the address of the Association may be changed at any time by decision of the Board.

Article 2: Aims

The Association intent is to develop collaborative actions in Education, Research and Corporate relations and will propose initiatives and programmes in those fields decided by the Board such as, but not limited to:

In Education, the Association shall enhance and develop the following programmes for their respective students and for external candidates:

- Free-mobility and full flexibility to switch from one programme to another - but subject to the approval of the Institutions
- Collaborative degree programmes
- Exchange programmes
- Internship opportunities
- Multi-site collaborative programmes at Master level
- Seasonal Schools in Scientific fields and/or Soft skills and employability and/or any fields of common interest
- Joint meetings and workshops

In terms of Research, the Association shall propose the following programmes to their respective candidates:

- Collaborative doctoral studies
- Fast-track Master-Doctorate programme
- Multi-site research activities
- Post-doctoral opportunities and exchanges
- Faculty exchanges, mobility and/or dual-appointments
- Joint meetings, conferences and workshops

In terms of Corporate Relations, the Association shall propose to develop the following actions:

- International co-chairs funded by partner companies
- International executive programmes
- Joint corporate partnerships
- International start-up incubators
- Multinational student team activities
- Competitions and contests

In order to create truly international environments and share best practices, the Association shall also offer opportunities for short or long term international mobility to the administrative staff.

At inception, the Association of the founding members shall concentrate on very targeted self-financed programmes for non-European students but also for respective European and national students to gain

international experience during their studies. Priority shall be given to innovative approaches and pedagogy, including but not limited to, distance learning, e-learning, multi-site teaching, active pedagogy and problem based learning, and soft skills development.

Article 3: Duration

The initial duration of the Association shall be five (5) years. The Members shall conduct a critical review of the performance of the Association after two (2) years) of activity. The Board may terminate the Association in accordance with article 13.

Article 4: Membership

The four founding members of the Association are:

- **Politecnico di Milano (Italy)**
- **CentraleSupélec (France)**
- **Technische Universität Berlin (Germany)**
- **University College London, acting through its Faculty of Engineering (United Kingdom)**

Members shall meet the following criteria:

- High-level scientific engineering education at Master and Doctoral levels
- Teaching excellence at national and international level
- Internationally recognised research achievements
- Strong entrepreneurial and innovative spirit
- A firmly established tradition of relations with corporate world

Through their joint actions, the values promoted by the members of the Association are the following:

- Innovation and Entrepreneurship
- Leadership and Creativity
- Social Responsibility and Ethics
- Cultural Diversity and International Environment

There is no subscription fee.

Article 5: Admission - Resignation - Exclusion

New candidate Institution may be proposed by any of the active members and shall be unanimously approved by the Board to become full member of the Association.

Members are free to withdraw from the Association by submitting a letter of resignation to the Chairman at least 1 month before the Board.

If a member fails to fulfill its commitments with the Association, it can be excluded. The exclusion of a member can only take place by a unanimous decision of the Board but the considered member.

A member who has resigned or been excluded has no rights over the assets of the Association.

Article 6: The Board

The Board is composed of the representatives of all the active members.

Each Institutional member has to appoint a delegate as its representative; the delegate may be accompanied, but the accompanying persons have no voting rights. In the following text, the term "member" will also designate the person representing an Institution which is a member of the Association, on the understanding that the Institution may at any time change its representative without the Association having any right of objection.

The Board is convened at least once a year in ordinary session by the Chairman of the Association.

The Board is chaired by the Chairman, failing which by the General Secretary otherwise by the eldest member of the present members.

Members unable to attend may be represented by a member of a similar standing. No member may represent more than two absent voters with only one coming from another country.

The Board discusses the general policy of the Association, in accordance with the aims laid out in Article

2, in order to take the required measures to implement the decisions and to set up committees and working groups, whenever required.

The Board is empowered to:

- discuss and approve Association activities;
- deliberate on the budget and accounts of the previous year;
- vote on the proposed budget and accounts for the forthcoming year;
- vote the admission of new members;
- exclude members in breach of the rules;
- modify the articles of Association;
- dissolve the Association;
- vote on the proposed corporate partners for the Advisory Committee and their mandate;
- vote on the proposal of the Advisory Committee;
- exercise any right to which it is legally entitled.

If not otherwise specified, the decisions of the Board will be taken with the majority of present or represented members.

In addition to its ordinary annual meeting, the Board can be convened in extraordinary session by the Chairman of the Association or if members representing at least one third of the voting rights send a written request to this effect to the Chairman.

Article 7: The Chairman and the General Secretary

The Chairman and the General Secretary are nominated by the Board and they shall rotate every 2 years except if, unanimously, all other members ask the Chairman and/or the General Secretary to renew.

The General Secretary is also the Treasurer of the Association.

After his term, the General Secretary shall become the Chairman and a member from the ones who have no position shall become the General Secretary

For the first term of the Association, the Chairman is Politecnico di Milano, the Vice-Chairman is CentraleSupélec.

The Chairman shall pilot and coordinate the Association, convene the Board and the Advisory Committee, and, with the General Secretary, draft documents, report to the members and take minutes of meetings, take account, and, in a general manner, ensure the daily running of the Association.

Article 8: The member's Management Team

To be effective and concrete, the members shall fully recognize the academic and research value of each other, especially in courses, modules, and degrees valued by ECTS and/or workload. Each member shall also engage people in action and share strategic information useful to the Association by setting up a dedicated team with at least:

- 1 person from its Executive Committee or his/her proxy
- 1 person from its International Relations Office (director or deputy director level) or his/her proxy

On a case-by-case basis additional faculty or staff shall join the team activities.

Article 9: The Advisory Committee

The Association is advised by an Advisory Committee. The Advisory Committee is made up of representatives of the corporate partners of the Association.

Corporate partners shall become members of the Advisory Committee by invitation of the Chairman following the unanimous agreement of the Board on member's proposition.

The Advisory Committee is empowered to:

- Propose strategic orientation to the Board
- Participate in the educational and research programmes of the Association
- Communicate with the students engaged in the Association programmes

- Propose and/or participate in actions such as projects, forum, site visits, internships...
- Fund international chairs
- Participate in the international start-up incubators
- Participate in international executive programmes
- Sponsor the Association and its actions

The Advisory Committee shall meet at least once a year before the Board. The mandate of the Advisory Committee members shall be discussed by the Board.

Article 10: Initiatives and programmes

Initiatives and programmes can be proposed by any member of the Association to any other member, group of members or to the Board.

Financial risk and benefit of an initiative or a programme shall be due only to the participating members.

An initiative or a programme can be "Alliance4Tech" only if all the participating members are from the Association.

Each member is free to not participate to an initiative or a programme. The terms and conditions of any specific initiative or programme shall be recorded in a formal agreement outlining the commitment of the participating Members and approved by the appropriate authorities within the Members before activity commences.

Article 11: Budgets and accounts

The Association shall take account of its initiatives and programmes. In a general manner, there is no financial commitment of any member and all the initiatives and programmes offered by the Association shall be based on a budget agreed by the participating members.

All the members engage themselves to do their best to find resources for the initiatives and programmes where they are involved within the Association.

The resources of the Association consist of:

- any subsidies which may be granted by the various states, regional or local authorities;
- any subsidies which might be granted by European or international bodies and programmes;
- any subsidies which may be granted by the corporate partners;
- any subsidies from individuals or Institutions accepted by the Board;
- resources created by the initiatives of the Association;
- and any other resources authorised by local law and regulations.

The outlay and operating costs of the Association comprise:

- the running costs of the Association (rents, stationery, postal and telephone charges, electricity, gas and water charges, travelling expenses) – if any;
- salaries of the Association's staff - if any;
- office and computer equipment – if any;
- taxes and official charges and levies – if any;
- legal and diverse other fees – if any;
- documents and advertising material such as website – if any;
- and any other expenses necessary to the proper running of Association which is authorised by the law and current regulations – if any.

This expenditure must be included in the proposed budget which is passed by the Board.

It is hereby specified that all elected duties for the Association as well as attendance of Board and Advisory Committee meetings are unpaid.

Article 12: Modification of the articles of the Association

The Board alone has the authority to deliberate on any modification of the articles of Association. The Board may be convened in ordinary or extraordinary session if necessary. The proposed modification must be explicitly indicated on the written convocation notice sent to members.

The majority required to approve the modification is three quarters of those present or represented, the quorum itself consisting of three quarters of the members.

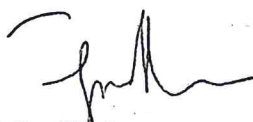
Any modification of the articles of Association only becomes valid after it has been officially recorded.

Article 13: Dissolution of the Association

The Association may be dissolved in accordance with the same procedures as those indicated in Article 12 concerning modifications to the articles of the Association. Should the Association remain inactive for two consecutive years, it may be dissolved by a simple majority vote of members present or represented during an extraordinary Board convened for this purpose.

In the event of the dissolution of the Association, the Board shall determine how the assets should be allocated or distributed.

Done in London and Paris, 24th June 2016



The Chairman
Professor Giovanni Azzone
Rector
Politecnico di Milano
Founding Member



The General Secretary
Professor Hervé Biaußer
Président
CentraleSupélec
Founding Member



Professor Angela Ittel
Vice President for International Relations
Technische Universität Berlin
Founding Member



Professor Nigel Titchener- Hooker
Dean of Faculty of Engineering
University College London
Founding Member



Dame Nicola Brewer
Vice-Provost (International)
University College London
Founding Member